

Brooks

# Conference Call Brooks Automation 

## Third Quarter FY19 Financial Results

August 1, 2019

## Safe Harbor Statement

"Safe Harbor" Statement under the U.S. Private Securities Litigation Reform Act of 1995; certain matters in this presentation, including forecasts of future demand and future Company performance, are forward-looking statements that are subject to risks and uncertainties that could cause actual results to materially differ, either better or worse, from those projected. Further discussions of risk factors are available in the Company's most recent SEC filings including form $10-\mathrm{K}$ for the fiscal year ended September 30, 2018. The Company assumes no obligation to update the information in this presentation.

## Regulation G

This presentation contains certain non-GAAP measures which are provided to assist in an understanding of the Brooks business and its operational performance. These measures should always be considered in conjunction with the appropriate GAAP measure. Reconciliations of all non-GAAP amounts to the relevant GAAP amount are provided in either an attachment to our third quarter financial results press release issued on August 1, 2019 or as an attachment to call slides used to accompany prepared comments made during our financial results conference call of the same date. Both documents are available on our website at www.brooks.com.

## Brooks Q3 FY 2019 Overview

$\checkmark$ GROWTH: 3\% Sequential and 18\% YtY revenue growth
$>$ Life Sciences 3\% sequential growth on strength in GENEWIZ; YtY 5\% organic growth
$>$ Semiconductor $3 \%$ sequential growth in a weak industry environment
$\checkmark$ MARGIN EXPANSION: +120 bps GAAP and +90 bps non-GAAP on sequential Op Margins
$>$ Life Sciences non-GAAP Op Margins +120 bps on strength of GENEWIZ
$>$ Semiconductor non-GAAP Op Margins +70 bps with mix and OPEX leverage
$\checkmark$ RE-SET OF THE BALANCE SHEET: Closed the Sale of Semi Cryo business on July 1
$>$ Estimated $\$ 550$ million net proceeds after settlement of fees and taxes
$>$ Applied $\$ 495$ million to debt on July 1 leaving $\$ 52$ million gross debt, zero net debt
$>$ In net, $\$ 55$ million additional cash and significant debt capacity available

## $\checkmark$ STRONG MARKET OPPORTUNITIES AHEAD



## Brooks Automation Operating Performance <br> Quarter Ended June 30, 2019

\$ millions, except EPS

|  | GAAP |  | non-GAAP |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3'19 | QtQ | Q3'19 | QtQ | YtY |
| Revenue | 204 | 3\% | 204 | 3\% | 18\% |
| Gross profit | 84 | 4\% | 86 | 4\% | 25\% |
| \% | 41.0\% | 0.4 pts. | 42.4\% | 0.4 pts. | 2.3 pts. |
| R\&D | 14 | 1\% | 14 | 1\% | 18\% |
| SG\&A | 53 | 0\% | 46 | 1\% | 26\% |
| Operating Income | 16 | 20\% | 26 | 10\% | 27\% |
| \% | 8.1\% | 1.2 pts. | 12.7\% | 0.9 pts. | 0.9 pts. |
| Interest Income (Expense) | (7.9) | (\$0) | (7.9) | 3\% | 347\% |
| Loss on debt extinguishment | - | \$9 | - | $n / a$ | n/a |
| Other Income (Expense) | (0.3) | \$0 | (0.3) | (60\%) | (49\%) |
| Tax Benefit (Expense) | (7.3) | (\$8) | (3.3) | 21\% | 8\% |
| Continuing Ops - Net Income | 0.9 | \$4 | 14.3 | 17\% | (4\%) |
| \% | 0.5\% | 1.9 pts. | 7.0\% | 0.8 pts. | (1.6) pts. |
| Continuing Ops - Diluted EPS | 0.01 | 0.05 | 0.20 | 0.03 | (0.01) |
| Total Brooks - Diluted EPS | 0.10 | 112\% |  |  |  |
| Adjusted EBITDA |  |  | 35.9 | 9\% | 30\% |

- Sequential and YtY revenue growth with operating margin and EBITDA expansion
- Interest expense will be reduced in Q4'19 to less than $\$ 1$ million going forward


## Brooks Life Sciences Performance

\$ millions
non-GAAP

|  | Q3'19 | $Q+Q$ | YtY |
| :---: | :---: | :---: | :---: |
| Revenue | 88 | 3\% | 77\% |
| Organic |  |  | 5\% |
| Gross profit | 38 | 4\% | 101\% |
| \% | 43.3\% | 0.7 pts. | 5.1 pts. |
| Operating expenses | 32 | 1\% | 78\% |
| Operating income | 6 | 23\% | 498\% |
| \% | 7.0\% | 1.2 pts. | 5.0 pts. |

- Growth of $3 \%$ sequentially and $77 \%$ YtY driven on strength of GENEWIZ
$>$ GENEWIZ $13 \%$ sequential growth on strength in all platforms
> Sample Management declined $3 \%$ sequentially
- Organic growth of 5\% YtY reflects \$1.3M headwind from currency and ASC 606
- Gross profit and Operating margin expansion driven by GENEWIZ performance


## Brooks Semiconductor Solutions Performance

## \$ millions

Continuing Operations - non-GAAP

|  | Q3'19 | QtQ | Ytr |
| :---: | :---: | :---: | :---: |
| Revenue | 116 | $3 \%$ | (5\%) |
| Organic |  |  | (3\%) |
| Gross profit | 48 | 3\% | (3\%) |
| \% | 41.7\% | 0.1 pts. | 0.8 pts. |
| Operating expenses | 28 | 1\% | (7\%) |
| Operating income | 20 | 7\% | 2\% |
| \% | 17.4\% | 0.7 pts. | 1.3 pts. |

- Growth of 3\% driven by strength in Vacuum Automation Systems and CCS Reticle Stockers with modest expansion in Vacuum Robots
- Operating margin expansion
$>$ Gross margin strength on increased exposure to Tier 2 and End-Users
> Operating expense management


## Summary Cash Flow

\$ millions
$\underline{\text { Q3'19 }}$ Q3'19 YTD

| Net income | 7 | 25 |
| :---: | :---: | :---: |
| Deferred income tax benefit | 3 | (9) |
| Depreciation \& amortization | 14 | 40 |
| Stock compensation | 5 | 15 |
| Change in working capital | 7 | (18) |
| Loss on extinguishment of debt | - | 9 |
| Other operating items | (2) | (4) |
| Cash flow from operations | 36 | 58 |
| Capital expenditures | (6) | (16) |
| Free Cash Flow | 30 | 43 |
| Acquisitions | - | (443) |
| Net proceeds (payments) of debt | (3) | 331 |
| Dividends | (7) | (22) |
| Other | (1) | (1) |
| Net change in cash and marketable sec. | 20 | (91) |25

Depreciation \& amotization40
Stock compensation ..... 15
18)Loss on extinguishment of debt3658
Capital expenditures3043
Acquisitions331Other20(91)

- \$36M of operating cash flow, an increase of $\$ 20$ million, driven by profit increase and working capital improvement
- YTD cash decrease of $\$ 91 \mathrm{M}$ reflects the net effect of acquisition and the related debt which we carried through the end of the third quarter


## Summary Balance Sheet

## Quarter Ended June 30, 2019

\$ millions

|  | Q2'19 | Q3'19 | QtQ |
| :---: | :---: | :---: | :---: |
| Cash and marketable securities | 140 | 160 | 20 |
| Accounts receivable, net | 164 | 163 | (1) |
| Inventories | 109 | 105 | (4) |
| Other current assets | 35 | 40 | 5 |
| Accounts payable | (57) | (48) | 9 |
| Deferred revenue | (31) | (31) | 1 |
| Short-term debt | (8) | (6) | 2 |
| Other current liabilities | (67) | (78) | (11) |
| Net assets held for sale | 50 | 49 | (1) |
| Net working capital | 194 | 195 | 1 |
| Property, plant and equipment | 98 | 98 | 0 |
| Goodwill and intangible assets | 763 | 753 | (11) |
| Long-term debt | (535) | (535) | 1 |
| Net long-term deferred tax assets (liabilities) | 12 | 9 | (3) |
| Other net long-term assets (liabilities) | (4) | (8) | (3) |
| Net assets held for sale | 63 | 65 | 3 |
| Net assets | 730 | 738 | 8 |

- Cash balance grew $\$ 20 \mathrm{M}$ sequentially driven by operating cash flow
- Debt balance of $\$ 541$ million, net of deferred financing costs
> On July 1: Reduced gross debt to $\$ 52$ million on net proceeds from Semi Cryo sale


## Summary and Guidance

\$ millions, except EPS

Guidance
Q3'19 Q4'19

Revenue
\$203.9 \$192-\$200

Adjusted EBITDA*
\$35.9
\$30-\$34
Non-GAAP diluted EPS*
\$0.20
GAAP diluted EPS - Total Brooks $\$ 0.10$
\$0.21-\$0.26
\$0.05-\$0.12

- Q4 Non GAAP tax rate of $18-20 \%$
- Q4 interest expense of ~\$1M
- Q4 CAPEX ~\$10 million
- GAAP EPS guidance excludes the gain on the Semiconductor Cryogenics sale which closed on July 1 at an estimated $\$ 5.43$ earnings per share



## GAAP to Non-GAAP Bridges

## GAAP to Non-GAAP Reconciliation Q3'19 - Continuing Operations

\$ millions, except EPS

|  | Q3'19 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GAAP <br> Results Q3 FY19 | Merger and Aquistion Costs | Amortization Expense | Restructuring Charges | Tax Effect on Adjustments | Other Tax Items | $\begin{gathered} \text { Transition } \\ \text { Tax } \\ \hline \end{gathered}$ | Non-GAAP Results Q3 FY19 |
| Revenue | 203.9 | - | - | - | - | - | - | 203.9 |
| Gross profit | 83.5 | - | 2.9 | - | - | - | - | 86.4 |
| Gross profit margin | 41.0\% |  |  |  |  |  |  | 42.4\% |
| Operating Expenses | (66.8) | 0.2 | 6.2 | - | - | - | - | (60.5) |
| Restructuring charges | (0.3) | - | - | 0.3 | - | - | - | - |
| Operating profit | 16.4 | 0.2 | 9.0 | 0.3 | - | - | - | 25.9 |
| Operating profit margin | 8.1\% |  |  |  |  |  |  | 12.7\% |
| Interest income, net | (7.9) | - | - | - | - | - | - | (7.9) |
| Other income, net | (0.3) | - | - | - | - | - | - | (0.3) |
| Income tax benefit (provision) | (7.3) | - | - | - | (1.3) | 1.0 | 4.3 | (3.3) |
| Net Income | 0.9 | 0.2 | 9.0 | 0.3 | (1.3) | 1.0 | 4.3 | 14.3 |
| Diluted earnings per share | 0.01 | 0.00 | 0.12 | 0.00 | (0.02) | 0.01 | 0.06 | 0.20 |

## GAAP to Non-GAAP Reconciliation Q3'19 Segments - Continuing Operations

\$ millions

Q3'19

| GAAP Results O3 FY19 | Amortization Expense | Non-GAAP Results Q3 FY19 |
| :---: | :---: | :---: |


| BSSG |  |  |  |
| :--- | :---: | :--- | :---: |
| Revenue | 116.0 | - | 116.0 |
| Gross profit | 47.5 | 0.9 | 48.4 |
| $\quad$ Gross profit margin | $40.9 \%$ |  | $41.7 \%$ |
| Operating expenses | $(28.2)$ |  | $(28.2)$ |
| Operating profit | 19.3 | 0.9 | 20.2 |
| $\quad$ Operating profit margin | $16.7 \%$ |  | $17.4 \%$ |
|  |  |  |  |
| BLS | 87.8 | - | 87.8 |
| Revenue | 36.0 | 2.0 | 38.0 |
| Gross profit | $41.0 \%$ |  | $43.3 \%$ |
| $\quad$ Gross profit margin | $(31.8)$ |  | $(31.8)$ |
| Operating expenses | 4.2 | 2.0 | 6.2 |
| Operating profit | $4.8 \%$ |  | $7.0 \%$ |

## GAAP to Non-GAAP Reconciliation Q2'19 - Continuing Operations

\$ millions, except EPS

|  | Q2'19 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GAAP <br> Results <br> Q2 FY19 | Merger and Acquisition Costs | Amortization Expense | Restructuring Charges | Loss on debt extinguishment | $\begin{gathered} \text { Tax Effect } \\ \text { on } \\ \text { Adjustments } \end{gathered}$ | Other Tax Items | Non-GAAP Results Q2 FY19 |
| Revenue | 198.4 | - | - | - | - | - | - | 198.4 |
| Gross profit | 80.5 | - | 2.8 | - | - | - | - | 83.3 |
| Gross profit margin | 40.6\% |  |  |  |  |  |  | 42.0\% |
| Operating Expenses | (66.5) | 0.0 | 6.6 | - | - | - | - | (59.8) |
| Restructuring charges | (0.4) | - | - | 0.4 | - | - | - | - |
| Operating profit | 13.7 | 0.0 | 9.4 | 0.4 | - | - | - | 23.5 |
| Operating profit margin | 6.9\% |  |  |  |  |  |  | 11.8\% |
| Interest income, net | (7.7) | - | - | - | - | - | - | (7.7) |
| Loss on debt extinguishment | (9.1) | - | - | - | 9.1 | - | - | - |
| Other income (expense), net | (0.8) | - | - | - | - | - | - | (0.8) |
| Income tax benefit (provision) | 1.0 | - | - | - | - | (4.6) | 0.8 | (2.8) |
| Net Income (Loss) | (2.8) | 0.0 | 9.4 | 0.4 | 9.1 | (4.6) | 0.8 | 12.2 |
| Diluted EPS | (0.04) | 0.00 | 0.13 | 0.01 | 0.13 | (0.06) | 0.01 | 0.17 |

## GAAP to Non-GAAP Reconciliation Q2'19 Segments - Continuing Operations

\$ millions

|  | Q2'19 |  |  |
| :---: | :---: | :---: | :---: |
|  | GAAP Results Q2 FY19 | Amortization Expense | Non-GAAP Results Q2 FY19 |
| BSSG |  |  |  |
| Revenue | 112.9 | - | 112.9 |
| Gross profit | 46.0 | 0.9 | 46.9 |
| Gross profit margin | 40.7\% |  | 41.6\% |
| Operating expenses | (28.0) |  | (28.0) |
| Operating profit | 18.0 | 0.9 | 18.9 |
| Operating profit margin | 15.9\% |  | 16.7\% |
| BLS |  |  |  |
| Revenue | 85.5 | - | 85.5 |
| Gross profit | 34.5 | 1.9 | 36.4 |
| Gross profit margin | 40.4\% |  | 42.6\% |
| Operating expenses | (31.4) |  | (31.4) |
| Operating profit | 3.1 | 1.9 | 5.0 |
| Operating profit margin | 3.7\% |  | 5.9\% |

## GAAP to Non-GAAP Reconciliation Q3'18 - Continuing Operations

\$ millions, except EPS

|  | Q3'18 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GAAP Results Q3 FY18 | Merger and Acquisition Costs | Amortization Expense | Restructuring Charges | Tax Effect on Adjustments | Other Tax Items | Non-GAAP Results Q3 FY18 |
| Revenue | 172.4 | - | - | - | - | - | 172.4 |
| Gross profit | 66.8 | 0.7 | 1.5 | - | - | - | 69.1 |
| Gross profit margin | 38.8\% |  |  |  |  |  | 40.1\% |
| Operating Expenses | (54.2) | 0.4 | 5.1 | - | - | - | (48.7) |
| Restructuring charges | (0.1) | - | - | 0.1 | - | - | (0.0) |
| Operating profit | 12.5 | 1.1 | 6.6 | 0.1 | - | - | 20.3 |
| Operating profit margin | 7.3\% |  |  |  |  |  | 11.8\% |
| Interest expense, net | (1.8) | - | - | - | - | - | (1.8) |
| Other income (expense), net | (0.6) | - | - | - | - | - | (0.6) |
| Income tax provision | (5.4) | - | - | - | 1.7 | 0.6 | (3.1) |
| Net Income | 4.8 | 1.1 | 6.6 | 0.1 | 1.7 | 0.6 | 14.8 |
| Diluted EPS | 0.07 | 0.02 | 0.09 | 0.00 | 0.02 | 0.01 | 0.21 |

## GAAP to Non-GAAP Reconciliation Q3'18 Segments - Continuing Operations

\$ millions

Q3'18


BSSG

| Revenue | 122.7 | - | - | 122.7 |
| :--- | :---: | :--- | :---: | ---: |
| Gross profit | 48.2 | 0.7 | 1.1 | 50.1 |
| Gross profit margin | $39.3 \%$ |  |  | $40.9 \%$ |
| Operating expenses | $(30.3)$ |  |  | $(30.3)$ |
| Operating profit | 17.9 | 0.7 | 1.1 | 19.8 |
| Operating profit margin | $14.6 \%$ |  |  | $16.1 \%$ |


| BLS |  |  |  |  |
| :--- | ---: | :--- | :---: | :---: |
| Revenue | 49.7 | - | - | 49.7 |
| Gross profit | 18.6 | - | 0.4 | 18.9 |
| $\quad$ Gross profit margin | $37.4 \%$ |  |  | $38.1 \%$ |
| Operating expenses | $(17.9)$ |  |  | $(17.9)$ |
| Operating profit | 0.7 | - | 0.4 | 1.0 |
| $\quad$ Operating profit margin | $1.4 \%$ |  |  | $2.1 \%$ |

## Net Income Reconciliation to Adjusted EBITDA Q3'19-Continuing Operations

\$ millions

|  | Q3'18 | Q2'19 | Q3'19 |
| :---: | :---: | :---: | :---: |
| Net income attributable to Brooks Automation, Inc. | 22.7 | 3.4 | 7.3 |
| Income from discontinued operations, net of tax | (17.8) | (6.2) | (6.3) |
| Net income (loss) from continuing operations | 4.9 | (2.8) | 0.9 |
| Adjustments: |  |  |  |
| Interest income | (0.7) | (0.3) | (0.1) |
| Interest expense | 2.5 | 8.0 | 8.0 |
| Income tax provision (benefit) | 5.4 | (1.0) | 7.3 |
| Depreciation | 3.2 | 5.1 | 5.0 |
| Amortization of intangible assets | 6.6 | 9.4 | 9.0 |
| Loss on extinguishment of debt | - | 9.1 | - |
| EBITDA-from Continuing Operations | 21.8 | 27.4 | 30.2 |
| Non-GAAP adjustments: |  |  |  |
| Purchase accounting impact on inventory and contracts acquired | 0.7 | - | - |
| Stock-based compensation | 4.6 | 5.1 | 5.3 |
| Restructuring charges | 0.1 | 0.4 | 0.3 |
| Merger and acquisition costs / Other | 0.4 | 0.0 | 0.2 |
| Adjusted EBITDA - from Continuing Operations | 27.7 | 32.9 | 35.9 |

